

# S3MSI460

## PROJECT MANAGEMENT: TOOLS AND TECHNIQUES

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**Number of ECTS credits :** 3

**Course language :** Anglais

**Course leader :** BERNARDIN Emmanuelle

**Speakers :** HÖGBERG Anne-Christine

### ≡ COURSE DESCRIPTION

This course provides an introduction to Project Management, which is now used not only to manage technical and business developments, but also as a method of organizational change. The course focuses on the implementation of the PMI method, including the definition of project objectives, structuring, risk analysis and planning.

### ≡ COURSE OBJECTIVES

At the end of this course, students will be able to develop a project development plan and understand its implications for the organization. They will also get technical expertise through the use of MS Project.

### ≡ LEARNING OBJECTIVES

<b>C4B learning goal</b>	LG1 - Analysis
<b>C4B learning objective</b>	LO3 - Use cross-disciplinary approaches
<b>Outcomes</b>	Lev. 0 - NC
<b>C4B learning goal</b>	LG2 - Action
<b>C4B learning objective</b>	LO5 - Evaluate, prevent and manage short, medium and long-term risks
<b>Outcomes</b>	Lev. 0 - NC
<b>C4B learning goal</b>	LG3 - Entrepreneurship and Innovation
<b>C4B learning objective</b>	LO7 - Identify needs and draw up an appropriate offer
<b>Outcomes</b>	Lev. 0 - NC

### ≡ TACKLED CONCEPTS

The concepts covered include project management techniques, such as structuring, planning, risk analysis, project monitoring and control.

### ≡ LEARNING METHODS

This course is composed of in-class sessions.

### ≡ ASSIGNMENTS

Project preparation report.

### ≡ BIBLIOGRAPHY

Recommended material: Bernardin, E (2019) A Human-Centered Approach of Organizational Project Management, Lulu Ed.  
direct link: <http://www.lulu.com/shop/emmanuelle-marie-bernardin/a-human-centered-approach-of-organizational-project-management/paperback/product-24087944.html>

## ≡ EVALUATION METHODS

50 % : Contrôle continu

50 % : Examen

## ≡ SESSIONS

### 1 Introduction

LECTURE : 03h00

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Every project starts with an idea. This idea must be developed and refined to establish clear and relevant objectives and demonstrate the feasibility of the project. This analysis is the first step in the preparation of a project.

### 2 Project breakdown

LECTURE : 03h00

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Once the project feasibility has been validated, the preparation phase can really begin. This session is devoted to the organization of the tasks to be performed.

### 3 Project stakeholders

COMPUTER LAB : 03h00

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Project planning is often carried out using software, but these tools are often misused due to a lack of understanding of the method. This session explains the concepts of Gantt and task networking and allows you to get to grips with MS Project software.

### 4 Risk management

LECTURE : 03h00

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This session discusses qualitative and quantitative risk management.

### 5 Risks management

LECTURE : 03h00

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This session discusses qualitative and quantitative risk management.